





Don Ryan Center for Innovation

Lean Startup Concepts



About Me



- Serial Entrepreneur Three companies
- Most successful was internet broadcasting .com from 1999-2007 in Atlanta
- Pitched company 18 times for money
- Made plenty of mistakes in all of them
- CTO for a 100 person firm
- Flew jets for Delta Air Elite
- Toured the country as a musician

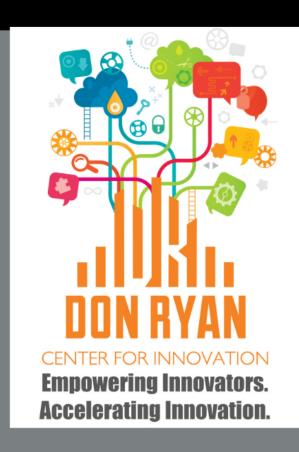


Our Goal

Create a vibrant entrepreneurial business climate within the region through economic development emphasizing organic, sustainable growth. Enhance the economic vitality, diversity, and dynamism of the region.

Focus on 6 Areas

- 1. Business Incubation
- 2. Co-working offerings (The HUB)
- 3. Education & Outreach
- 4. Business Attraction, Expansion & Retention
- **5. Workforce Development**
- 6. Business Startup/Concierge Services





























































DRCI PERFORMANCE



29 Companies have been in the formal program



97% located in Bedufort Count



We have informally advised another 102 companie



These companies have created: 88 iob



Annual payroll: \$4,940.00



Annual Sales: \$25,224,00



Percentage of companies that plan to hire in the next 1;



DRCI PERFORMANCE



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These companies have created: 88 jobs



Annual payroll: \$4,940,000

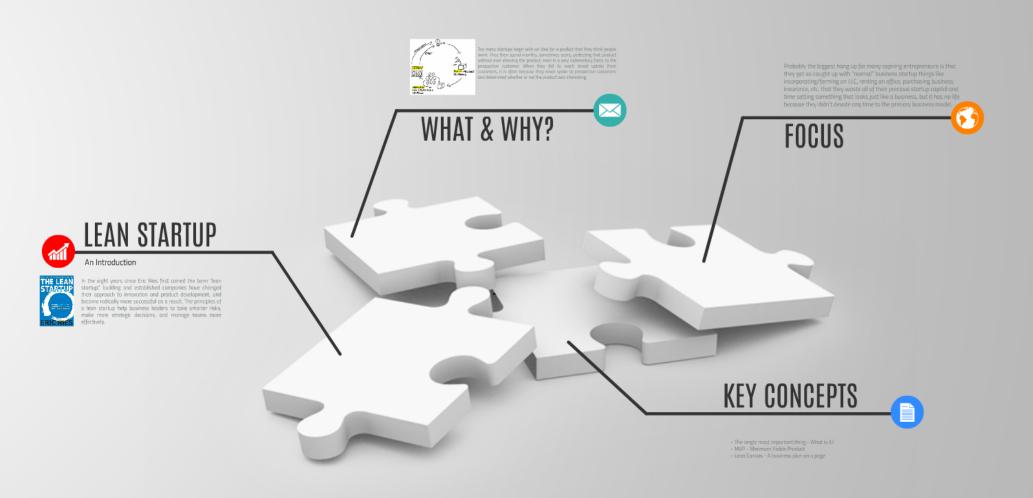


Annual Sales: \$25,224,000



Percentage of companies that plan to hire in the next 12 months: 47%



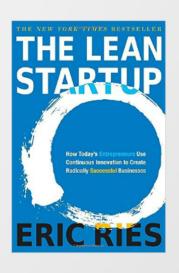






LEAN STARTUP

An Introduction



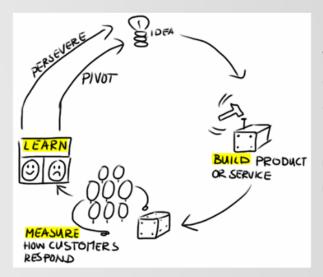
In the eight years since Eric Ries first coined the term "lean startup," budding and established companies have changed their approach to innovation and product development, and become radically more successful as a result. The principles of a lean startup help business leaders to take smarter risks, make more strategic decisions, and manage teams more effectively.



Probably the biggest hang up for many aspiring entrepreneurs is that they get so caught up with "normal" business startup things like incorporating/forming an LLC, renting an office, purchasing business insurance, etc. that they waste all of their precious startup capital and time setting something that looks just like a business, but it has no life because they didn't devote any time to the primary business model.

FOCUS



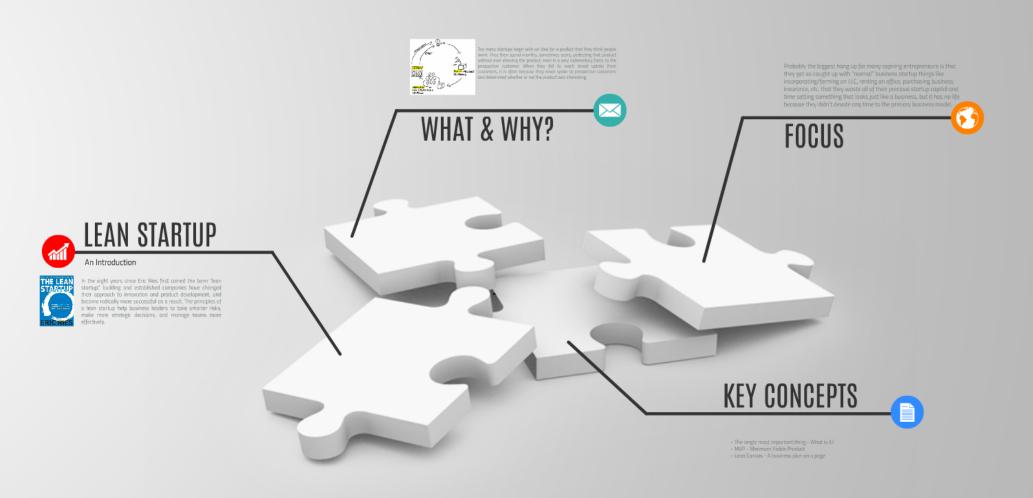


Too many startups begin with an idea for a product that they think people want. They then spend months, sometimes years, perfecting that product without ever showing the product, even in a very rudimentary form, to the prospective customer. When they fail to reach broad uptake from customers, it is often because they never spoke to prospective customers and determined whether or not the product was interesting.

WHAT & WHY?









KEY CONCEPTS



- The single most important thing What is it?
- MVP Minimum Viable Product
- Lean Canvas A business plan on a page



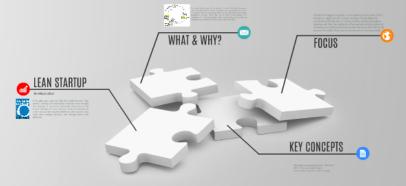




MOST IMPORTANT MOST PEOPLE GET THIS QUESTION WRONG

What is the singular necessary and suffucient thing to have a business?

A Paying Customer



THE MINIMUM VIABLE PRODUCT A Minimum Vioble Product (MVP) is the version of a new product which allows a team to collect the maximum amount of validated learning about custamers with the least effort.

MVP

You can't learn what people think about your product if you don't have a product!



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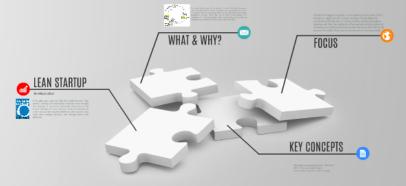




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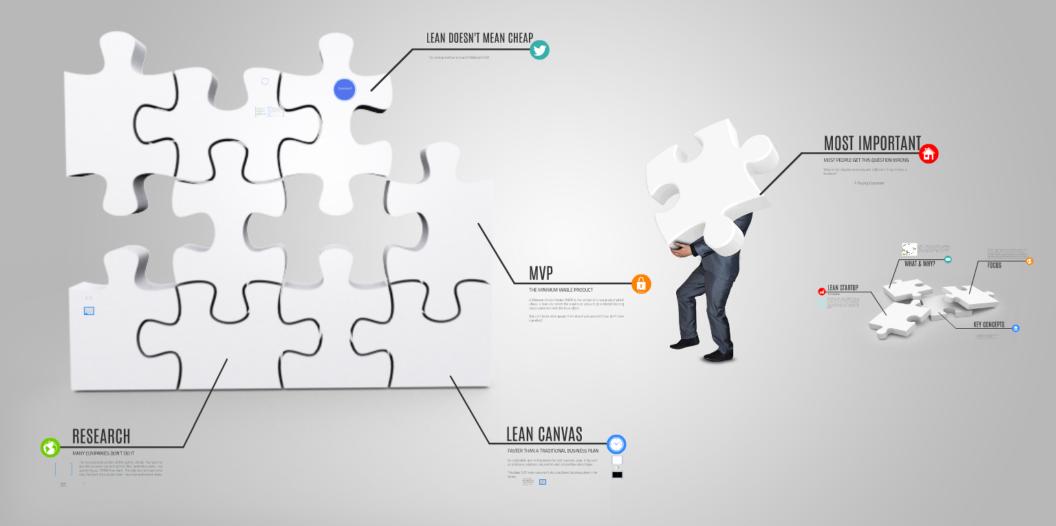
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LEAN DOESN'T MEAN CHEAP

The startup method is about SPEED not COST.



MVP

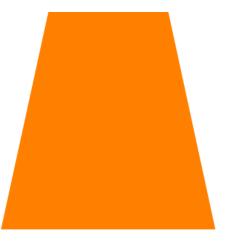


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There are three core elements necessary to have a Minimum Viable Business Product. All three must be present for this step to be successfully completed. They are:

- 1. The customer gets value out of use of the product.
- 2. The customer pays for the product.
- 3. The product is sufficient to start the customer feedback loop, where the customer can help you iterate toward an increasingly better product.



----- How not to build a minimum viable product ------



———— How to build a minimum viable product ————















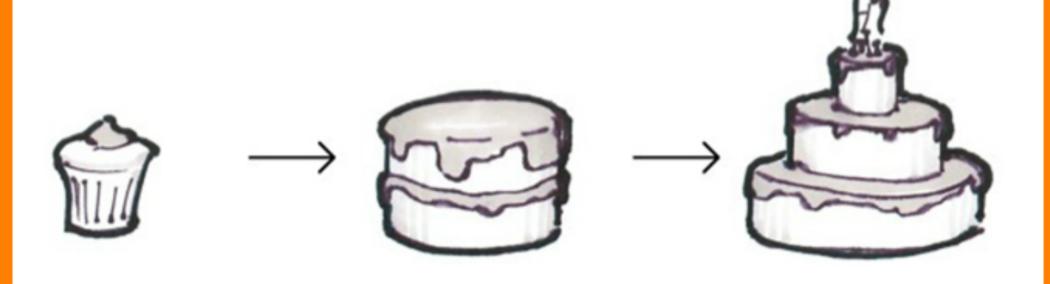






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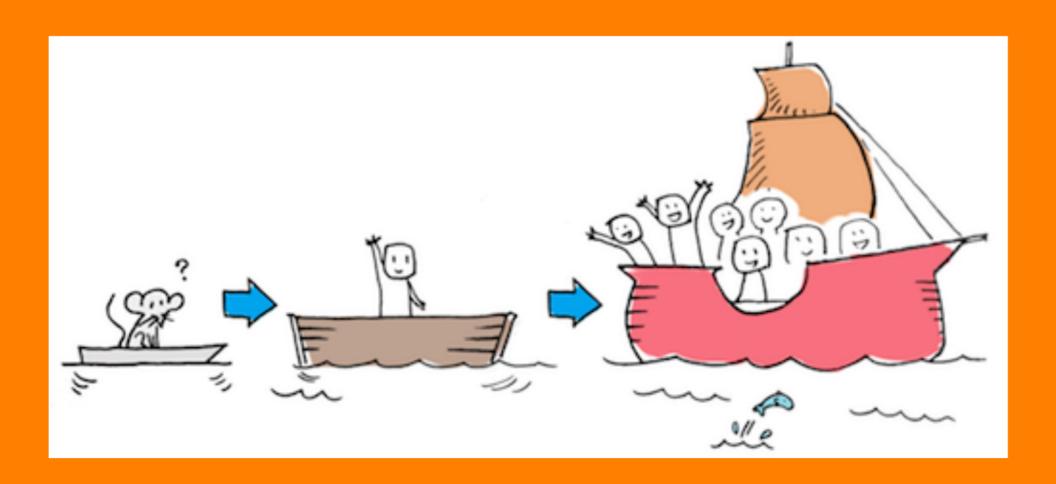




(minimum viable product)

(product)











LEAN CANVAS

FASTER THAN A TRADITIONAL BUSINESS PLAN

An actionable and entrepreneur-focused business plan. It focuses on problems, solutions, key metrics and competitive advantages.

This does NOT mean you won't do a traditional business plan in the future.

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The Fallacy of the Perfect Business Plan

According to conventional wisdom, the first thing every founder must do is create a business plan—a static document that describes the size of an opportunity, the problem to be solved, and the solution that the new venture will provide.

Typically it includes a five-year forecast for income, profits, and cash flow. A business plan is essentially a research exercise written in isolation at a desk before an entrepreneur has even begun to build a product.

The assumption is that it's possible to figure out most of the unknowns of a business in advance, before you raise money and actually execute the idea.



So... What Have We Learned From Startup Business Plans?

- 1. Business plans rarely survive first contact with customers. As the boxer Mike Tyson once said about his opponents' prefight strategies: "Everybody has a plan until they get punched in the mouth."
- 2. No one besides venture capitalists and the late Soviet Union requires five-year plans to forecast complete unknowns. These plans are generally fiction, and dreaming them up is almost always a waste of time.
- 3. Start-ups are not smaller versions of large companies. They do not unfold in accordance with master plans. The ones that ultimately succeed go quickly from failure to failure, all the while adapting, iterating on, and improving their initial ideas as they continually learn from customers.



Problem	Solution	Unique V	alue	Unfair Advantage	Customer
		Proposition	on		Segments
Top 3 problems	Top 3 features			Can't be easily	
		Single, clea		copied or bought	Target customers
		compelling	-		
		that states			
		are different and worth paying			
	Key Metrics	attention		Channels	
	Key activities you			Path to customers	
	measure				
Cost Structure			Revenue Streams		
Customer Association Costs			Revenue Model		
Customer Acquisition Costs Distribution Costs			Life Time Value		
Hosting			Revenue		
People, etc.			Gross Margin		

PRODUCT

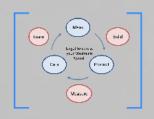
MARKET

Lean Canvas is adapted from The Business Model Canvas (http://www.businessmodelgeneration.com) and is licensed under the Creative Commons __Actribution-Share Alike 3.0 Un-ported License.

RESEARCH



MANY COMPANIES DON'T DO IT

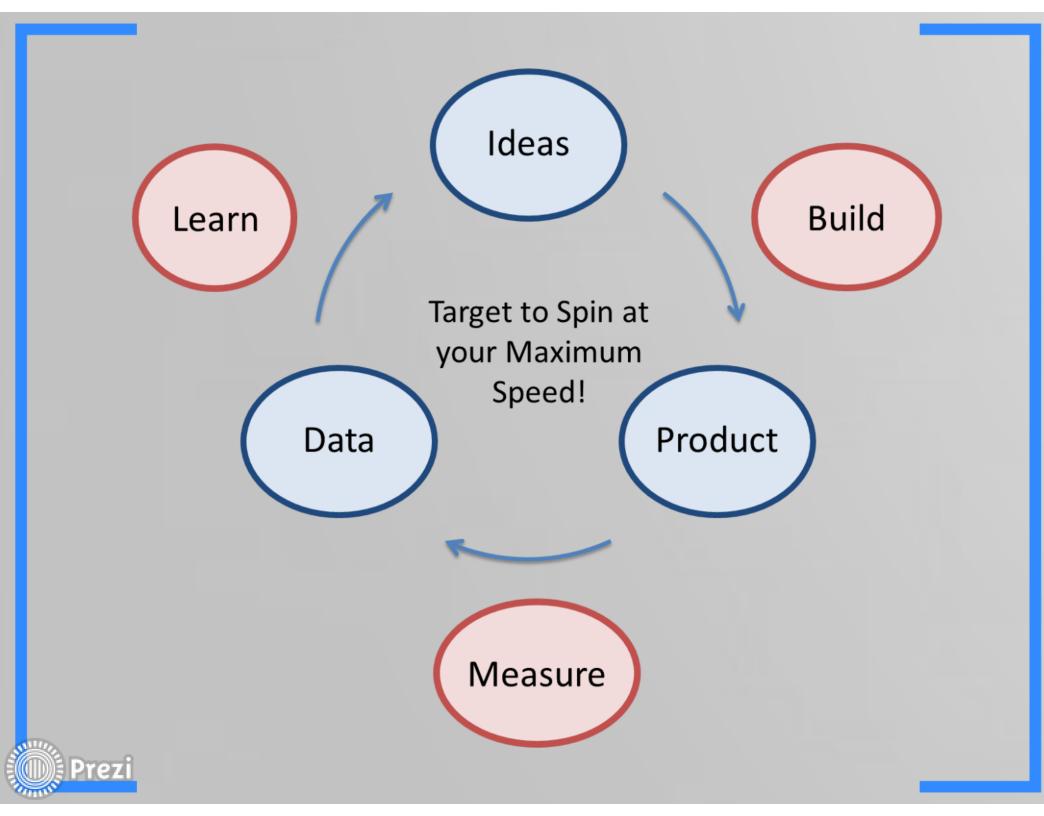


The measurement portion of the cycle is critical. You want to give the customer something that "fits" want they want - not something you THINK they want. The only way to know what they like/don't like is to ask them. Your then evolve from there.









Summary

The lean approach helps new ventures launch products that customers actually want, far more quickly and cheaply than traditional methods, and by making start-ups less risky.

It has emerged at a time when other business and technology trends are likewise breaking down the barriers to start-up formation.

The combination of all these forces is altering the entrepreneurial landscape.



Questions?

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Thank You!

David Nelems

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